

Hunter Primary Care Limited

Financial Statements

For the Year Ended 30 June 2025

Hunter Primary Care Limited

Financial Statements

For the Financial Year Ended 30 June 2025

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Hunter Primary Care Limited

Directors' Report

30 June 2025

The directors present their report on Hunter Primary Care Limited for the financial year ended 30 June 2025.

1. General information

Directors

The names of the directors in office at any time during, or since the end of, the year are:

Names	Position
Mr Steven Adams	Director
Mr Richard Anicich AM	Chair
Dr Sarah Bayley	Deputy Chair
Ms Jennifer Hayes	Director
Dr Peter Hopkins	Director
Mr Scott Puxty	Director
Mr Laurence (Benjamin) Wilkins	Director
Dr Fiona Van Leeuwen	Director

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Company Secretary

The following persons held the position of Company Secretary during and since end of the financial year:

Mr Phillip (Jack) Hanson, Corporate Services Executive, Hunter Primary Care Limited resigned 07/02/2025.

Mr Harold Keith Drinkwater, Chief Executive Officer, Hunter Primary Care Limited commenced 05/03/2025.

Principal activities and significant changes in nature of activities

Hunter Primary Care Limited is a not-for-profit health organisation with a mission to deliver integrated health and wellness services that help each person be their best.

The principal activities of Hunter Primary Care Limited during the financial year included:

- Operating GP Access After Hours - providing an integrated system of after hours primary medical care for four Local Government Areas.
- Mental Health Services - providing mental health care services for clients.
- Disability Services - providing care and support services to individuals with disabilities, working with the National Disability Insurance Agency (NDIA).
- Providing culturally appropriate Aboriginal Health Services.
- Residential Aged Care Services - providing triage, consultancy and clinical support.
- headspace Newcastle - where young people aged 12-25 can access Mental Health Services and GP Support.
- IT Services - providing systems and desktop support to general practices and other health providers.

There were no significant changes in the nature of Hunter Primary Care Limited's principal activities during the financial year.

Hunter Primary Care Limited

Directors' Report

30 June 2025

2. Operating results and review of operations for the year

Operating results

The deficit of the Company after providing for income tax amounted to \$756,644 (2024: surplus of \$52,139).

3. Other items

Events after the reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Environmental matters

The Company's operations are not regulated by any significant environmental regulations under a law of the Commonwealth or of a state or territory.

Information on directors

Mr Steven Adams	Director
Qualifications	AdvDip Bus Man, FAICD
Role	Clinical Governance Committee
Mr Richard Anicich AM	Chair
Qualifications	BCom, LLB, FAICD
Role	Chair of Board; Chair of Nomination and Remuneration Committee
Dr Sarah Bayley	Deputy Chair
Qualifications	BMed, BN, FRACGP, GAICD
Role	Deputy Chair of Board; Nomination and Remuneration Committee concluded on 13/11/2024; Chair of Clinical Governance Committee commenced on the 13/11/2024
Ms Jennifer Hayes	Director
Qualifications	BBus, MBus, CPA, GAICD
Role	Chair of Finance, Audit and Risk Management Committee
Dr Peter Hopkins	Director
Qualifications	MBBS (Hons); M Med Sc (EPI); FRACGP
Role	Chair of Clinical Governance Committee concluded on 13/11/2024; Nomination and Remuneration Committee commenced on the 13/11/2024
Mr Scott Puxty	Director
Qualifications	BCom, Dip Law, MBusAdmin, GAICD
Role	Nomination and Remuneration Committee
Dr Fiona Van Leeuwen	Director
Qualifications	BMed, FRACGP, RN, DRANZCOG
Role	Clinical Governance Committee

Hunter Primary Care Limited

Directors' Report

30 June 2025

Information on directors (cont'd)

Mr Laurence (Benjamin) Wilkins	Director
Qualifications	BPharm; AACPA; FAICD
Role	Finance, Audit and Risk Management Committee
Ms Kirsty Porteous	External member
Qualifications	BCom; CA; RCA
Role	Finance, Audit and Risk Management Committee concluded 22/11/2024
Mr Shaun Mahony	External member
Qualifications	BCom; CA; AMIIA; RCA; GAICD
Role	Finance, Audit and Risk Management Committee commenced 27/11/2024

Meetings of directors

During the financial year, 13 meetings of directors (including committees of directors) were held. Attendances by each director during the year were as follows:

	Directors' Meetings		Finance Audit & Risk Management Committee		Clinical Governance Committee		Nomination and Remuneration Committee	
	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended
Mr Steven Adams	5	4	-	-	2	2	-	-
Mr Richard Anicich AM	5	5	-	-	-	-	2	2
Dr Sarah Bayley	5	4	-	-	1	1	1	1
Ms Jennifer Hayes	5	5	4	4	-	-	-	-
Dr Peter Hopkins	5	5	-	-	1	1	1	1
Mr Scott Puxty	5	5	-	-	-	-	2	2
Mr Laurence (Benjamin) Wilkins	5	5	4	4	-	-	-	-
Dr Fiona Van Leeuwen	5	5	-	-	2	2	-	-
Ms Kirsty Porteous	-	-	1	1	-	-	-	-
Mr Shaun Mahony	-	-	3	3	-	-	-	-

Hunter Primary Care Limited

Directors' Report

30 June 2025

Indemnification and insurance of officers and auditors

During the financial year, the Company paid a premium in respect of a contract insuring the directors of Hunter Primary Care Limited, the company secretary and all executive officers of the Company against liability incurred as such a director, secretary or executive officer to the extent permitted by the Australian Charities and Not-for-profits Commission (ACNC) Act 2012. The contract of insurance prohibits disclosure of the nature of the liability and the amount of insurance.

The Company has not otherwise, during or since the end of the financial year, except to the extent permitted by law, indemnified, or agreed to indemnify, an officer or auditor of the Company or any related body corporate against a liability incurred as such an officer or an auditor.

Signed in accordance with a resolution of the Board of Directors:

Director:

Director:

Dated:

15/9/2025



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Auditors' Independence Declaration under Section 60-40 of the Charities and Not-for-profits Commission Act 2012 to the Directors of Hunter Primary Care Limited

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2025, there have been:

- (i) no contraventions of the auditor independence requirements as set out under Section 60-40 of the Charities and Not-for-profits Commission Act 2012 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

PKF

PKF

A handwritten signature in black ink, appearing to read 'K Helmers', with a long, sweeping horizontal line underneath.

KEVIN HELMERS
PARTNER

10 SEPTEMBER 2025
NEWCASTLE, NSW

Hunter Primary Care Limited

Statement of Profit or Loss and Other Comprehensive Income For the Financial Year Ended 30 June 2025

		2025	2024
	Note	\$	\$
Revenue	4	28,063,580	28,696,143
Other revenue	4	637,255	574,795
Employee benefits expense	5	(24,406,251)	(23,691,007)
Depreciation and amortisation expense	5	(957,200)	(863,000)
Administration expense		(2,350,024)	(2,617,537)
Occupancy expense		(618,316)	(562,468)
Other operating expenses		(334,717)	(365,530)
Subcontractor expense		(502,679)	(820,642)
Finance costs	5	(288,292)	(298,615)
(Deficit) / Surplus before income tax		(756,644)	52,139
Income tax expense		-	-
(Deficit) / Surplus for the year		(756,644)	52,139
Other comprehensive income		-	-
Total comprehensive income for the year		(756,644)	52,139

The accompanying notes form part of these financial statements.

Hunter Primary Care Limited

Statement of Financial Position

As At 30 June 2025

	Note	2025 \$	2024 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	20(a)	9,017,672	9,268,265
Trade and other receivables	7	1,377,419	2,161,461
Inventories		2,436	57,792
Other financial assets	8	4,155,019	2,155,019
Other assets	10	259,293	375,121
TOTAL CURRENT ASSETS		14,811,839	14,017,658
NON-CURRENT ASSETS			
Property, plant and equipment	9	1,038,003	1,163,230
Right-of-use assets	15	4,529,330	4,634,619
TOTAL NON-CURRENT ASSETS		5,567,333	5,797,849
TOTAL ASSETS		20,379,172	19,815,507
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	11	1,749,534	1,936,392
Lease liabilities	15	552,116	577,674
Short-term provisions	12	2,605,074	2,754,906
Other financial liabilities	13	3,156,331	1,578,284
TOTAL CURRENT LIABILITIES		8,063,055	6,847,256
NON-CURRENT LIABILITIES			
Lease liabilities	15	4,643,923	4,584,652
Long-term provisions	12	846,724	801,484
TOTAL NON-CURRENT LIABILITIES		5,490,647	5,386,136
TOTAL LIABILITIES		13,553,702	12,233,392
NET ASSETS		6,825,470	7,582,115
EQUITY			
Donation reserves	14	96,232	110,127
Retained earnings		6,729,238	7,471,988
TOTAL EQUITY		6,825,470	7,582,115

The accompanying notes form part of these financial statements.

Hunter Primary Care Limited

Statement of Changes in Equity

For the Year Ended 30 June 2025

	Retained Earnings	Donations Reserve	Total
	\$	\$	\$
Balance at 1 July 2024	7,471,988	110,127	7,582,115
Deficit for the year	(756,644)	-	(756,644)
Transfer to retained earnings from donation reserve	13,895	(13,895)	-
Balance at 30 June 2025	6,729,238	96,232	6,825,470
Balance at 1 July 2023	7,430,646	99,330	7,529,976
Surplus for the year	52,139	-	52,139
Transfer from retained earnings to donation reserve	(10,797)	10,797	-
Balance at 30 June 2024	7,471,988	110,127	7,582,115

The accompanying notes form part of these financial statements.

Hunter Primary Care Limited

Statement of Cash Flows For the Year Ended 30 June 2025

	Note	2025 \$	2024 \$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from clients and funding bodies		32,935,439	28,793,133
Payments to suppliers and employees		(30,678,085)	(29,772,812)
Interest received		470,536	405,814
Interest paid		(288,292)	(298,615)
Net cash provided by/(used in) operating activities	20(b)	<u>2,439,598</u>	<u>(872,480)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:			
Payment for plant and equipment		(70,409)	(267,436)
(Payment for) / Proceeds from financial assets		<u>(2,000,000)</u>	<u>5,000,000</u>
Net cash (used in)/provided by investing activities		<u>(2,070,409)</u>	<u>4,732,564</u>
CASH FLOWS FROM FINANCING ACTIVITIES:			
Payment of lease liabilities		<u>(619,782)</u>	<u>(569,796)</u>
Net cash used in financing activities		<u>(619,782)</u>	<u>(569,796)</u>
Net decrease in cash and cash equivalents held		(250,593)	3,290,288
Cash and cash equivalents at beginning of year		<u>9,268,265</u>	<u>5,977,977</u>
Cash and cash equivalents at end of financial year	20(a)	<u><u>9,017,672</u></u>	<u><u>9,268,265</u></u>

The accompanying notes form part of these financial statements.

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

The financial statements are for Hunter Primary Care Limited (Company) as an individual entity. Hunter Primary Care Limited is a not-for-profit Company limited by guarantee, registered and domiciled in Australia.

The functional and presentation currency of Hunter Primary Care Limited is Australian dollars.

The financial report was authorised for issue by the Directors on 10 September 2025.

Comparatives are consistent with prior years, unless otherwise stated.

1 Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards, Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board and the *Australian Charities and Not-for-profits Commission Act 2012*.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Material accounting policies adopted in the preparation of these financial statements are presented below and are consistent with prior reporting periods unless otherwise stated.

2 Material Accounting Policy Information

(a) Financial instruments

Financial assets

Financial assets are initially measured at fair value. Transactions costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless an accounting mismatch is being avoided.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the company has transferred substantially all the risk and rewards of ownership. When there is not reasonable expectation of recovering part or all of a financial asset, its carrying value is written off.

Impairment of financial assets

The Company recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon The Company's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain. Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

2 Material Accounting Policy Information (cont'd)

(a) Financial instruments (cont'd)

Financial liabilities

Financial liabilities are classified as either financial liabilities 'at fair value through profit or loss' or other financial liabilities depending on the purpose for which the liability was acquired.

The Company measures all financial liabilities initially at fair value less transaction costs. Subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Company comprise trade payables, bank and other loans and lease liabilities.

(b) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

(c) Current and non-current classification

Assets and liabilities presented in the statement of financial position based on current and non-current classification. An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the company's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalents unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current. A liability is classified as current when: it is either expected to be settled in the company's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no right at the end of the reporting period to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

(d) Leases

Lessee accounting

The non-lease components included in the lease agreement have been separated and are recognised as an expense as incurred.

Right-of-use asset

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised.

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

2 Material Accounting Policy Information (cont'd)

(d) Leases (cont'd)

Right-of-use asset (cont'd)

The right-of-use asset is measured using the cost model where cost on initial recognition comprises of the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration less any lease incentives received.

The right-of-use asset is depreciated over the lease term on a straight line basis and assessed for impairment in accordance with the impairment of assets accounting policy.

Lease liability

The lease liability is initially measured at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Company's incremental borrowing rate is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is remeasured where there is a lease modification, change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI) or a change in the Company's assessment of lease term.

Where the lease liability is remeasured, the right-of-use asset is adjusted to reflect the remeasurement or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Exceptions to lease accounting

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

(e) Employee benefits

Provision is made for the Company's liability for employee benefits. Those benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Those cashflows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cashflows.

Contributions are made by the Company to an employee superannuation fund and are charged as an expense when incurred.

Obligations for contributions to defined contribution superannuation plans are recognised as an employee benefit expense in profit or loss in the periods in which services are provided by employees.

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

2 Material Accounting Policy Information (cont'd)

(f) Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(g) Impairment of non-financial assets

At each reporting date, the Company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of impairment loss (if any).

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount.

(h) Income Tax

The Company is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

(i) Property, plant and equipment

Classes of property, plant and equipment using the cost model

Where the cost model is used, the asset is carried at its cost less any accumulated depreciation and any impairment losses. Costs include purchase price, other directly attributable costs and the initial estimate of the costs of dismantling and restoring the asset, where applicable.

Plant and equipment that have been contributed at no cost or for nominal cost are valued and recognised at the fair value of the asset at the date acquired.

Depreciation

The depreciable amount of all property, plant and equipment, excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the Company, commencing when the asset is ready for use.

Leased assets and leasehold improvements are amortised over the shorter of either the unexpired period of the lease or their estimated useful life.

The depreciation rates used for each class of depreciable asset are shown below:

Fixed asset class	Depreciation rate
Plant and Equipment	10% - 100%
Leasehold improvements	Life of lease

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

2 Material Accounting Policy Information (cont'd)

(i) Property, plant and equipment (cont'd)

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset are reviewed. Any revisions are accounted for prospectively as a change in estimate.

When an asset is disposed of, the gain or loss is calculated by comparing the proceeds received with its carrying amount and is taken to profit or loss.

(j) Revenue and other income

Revenue from contracts with customers

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services.

Generally, the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

All revenue is stated net of the amount of goods and services tax (GST).

Other income

Other income is recognised on an accruals basis when the Company is entitled to it.

(k) Adoption of new and revised accounting standards

The Company has adopted all of the new and amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are mandatory for the current period. Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

3 Critical Accounting Estimates and Judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimations in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are discussed below.

Leasehold improvements

As discussed in Note 2, depreciation for leasehold improvements is determined over the shorter of the term of the lease and the asset's useful life.

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

3 Critical Accounting Estimates and Judgements (cont'd)

Long service leave provision

As discussed in Note 2, the liability for long service leave is recognised and measured at the present value of estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Right-of-use asset

Management determined the useful life of the right-of-use asset to be the term of the lease and is depreciated on a straight line basis and is assessed for impairment in accordance with the impairment of assets accounting policy.

4 Revenue and Other Income

Operating activities

	2025	2024
	\$	\$
Service revenue	8,678,540	9,091,718
Government grants	19,385,040	19,604,425
Total operating revenue	28,063,580	28,696,143

Other revenue

Interest received	470,536	405,814
Other income	56,006	48,246
Donations	110,713	120,735
Total other revenue	637,255	574,795

5 Expenses

Interest on obligations under finance leases	288,292	298,615
Depreciation	957,200	863,000
Employee benefits expense	24,406,251	23,691,007

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

6 Auditors' Remuneration

	2025	2024
	\$	\$
Audit of the financial report	56,350	54,700
Other assurance and other services	780	3,800
	57,130	58,500

7 Trade and Other Receivables

Trade receivables	305,408	792,232
Provision for impairment	(41,613)	(17,636)
Other receivables	1,113,624	1,386,865
	1,377,419	2,161,461

Reconciliation of changes in the provision for impairment of receivables is as follows:

The Company measures the loss allowance for trade receivables at an amount equal to lifetime expected credit loss (ECL). The ECL on trade receivables is estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current and the forecast direction of conditions at the reporting date.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Company writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the trade receivables are over 1 year past due, whichever occurs first.

Credit Risk

The class of assets described as 'trade and other receivables' is considered to be the main source of credit risk related to the Company.

The following table details the Company's trade and other receivables exposure to credit risk (prior to collateral and other credit enhancements) with ageing analysis and impairment provided for thereon. Amounts are considered as 'past due' when the debt has not been settled, within the terms and conditions agreed between the Company and the customer or counter party to the transaction. Receivables that are past due are assessed for impairment by ascertaining the solvency of the debtors and are provided for where there is objective evidence indicating that the debt may not be fully repaid to the Company.

The balances of receivables that remain within initial trade terms (as detailed in the table) are considered to be of high credit quality.

	Gross amount	Past due and impaired	<30 days	31 - 60 days	61 - 90 days	>90 days
	\$	\$	\$	\$	\$	\$
2025						
Trade and term receivables	305,408	-	151,838	3,561	9,302	140,707
Total	305,408	-	151,838	3,561	9,302	140,707

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

7 Trade and Other Receivables (cont'd)

2024

Trade and term receivables	792,232	17,636	514,079	189,824	10,828	77,501
Total	792,232	17,636	514,079	189,824	10,828	77,501

8 Other Financial Assets

	2025	2024
	\$	\$
CURRENT		
Bank guarantee	155,019	155,019
Term deposits	4,000,000	2,000,000
	4,155,019	2,155,019

9 Property, plant and equipment

(a) Movements in carrying amounts of property, plant and equipment

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Capital Works in Progress	Plant and Equipment	Leasehold Improvements	Total
	\$	\$	\$	\$
Year ended 30 June 2025				
Balance at the beginning of year	-	73,605	1,089,625	1,163,230
Additions	70,409	-	-	70,409
Depreciation expense	-	(25,518)	(170,118)	(195,636)
Transfer to plant and equipment	-	-	-	-
Balance at the end of the year	70,409	48,087	919,507	1,038,003

	Capital Works in Progress	Plant and Equipment	Leasehold Improvements	Total
	\$	\$	\$	\$
Year ended 30 June 2024				
Balance at the beginning of year	18,805	39,595	994,958	1,053,358
Additions	-	47,010	220,426	267,436
Depreciation expense	-	(24,024)	(133,540)	(157,564)
Transfer to plant and equipment	(18,805)	11,024	7,781	-
Balance at the end of the year	-	73,605	1,089,625	1,163,230

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

10 Other Assets

	2025	2024
	\$	\$
Prepayments	259,293	375,121

11 Trade and Other Payables

CURRENT		
Trade payables	941,800	1,190,073
GST payable	159,625	36,369
Sundry payables and accrued expenses	648,109	709,950
	1,749,534	1,936,392

12 Provisions

CURRENT		
Provision for employee benefits	2,605,074	2,754,906
NON-CURRENT		
Make good provision	505,296	505,296
Provision for employee benefits	341,428	296,188
	846,724	801,484

13 Other Financial Liabilities

CURRENT		
Deferred income	3,156,331	1,578,284

14 Donations Reserve

Balance at the beginning of the financial year	110,127	99,330
Total transfer to accumulated surplus	(13,895)	10,797
	96,232	110,127

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

15 Right-of-use assets

	Buildings \$
Year ended 30 June 2025	
Balance at the beginning of the year	4,634,619
Depreciation charge	(761,564)
Remeasurement of lease liabilities	656,275
Balance at end of year	4,529,330
	Buildings \$
Year ended 30 June 2024	
Balance at the beginning of the year	5,160,903
Depreciation charge	(705,436)
Remeasurement of lease liabilities	179,152
Balance at end of year	4,634,619

Lease liabilities relating to right-of-use assets

The maturity analysis of lease liabilities based on contractual, undiscounted cash flows is shown in the table below:

	< 1 year \$	1 - 5 years \$	> 5 years \$	Total undiscounted lease liabilities \$	Lease liabilities included in this Statement Of Financial Position \$
2025					
Lease liabilities	875,598	3,737,845	1,712,040	6,325,483	5,196,039
2024					
Lease liabilities	898,649	3,234,391	2,271,532	6,404,572	5,162,326

16 Members' Guarantee

The Company is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$20 each towards meeting any outstanding obligations of the Company. At 30 June 2025 the number of members was 1,107 (2024: 925).

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

17 Financial Risk Management

The main risks Hunter Primary Care Limited are exposed to through its financial instruments are credit risk, liquidity risk and interest rate risk.

The Company's financial instruments consist mainly of deposits with banks, short-term investments, accounts receivable and payable, and leases.

The Company does not have any derivative financial instruments at 30 June 2025.

Liquidity risk

The Company's liquidity risk arises from the risk that it will encounter difficulty in meeting its obligations associated with financial liabilities. The Company manages liquidity risk by continuously monitoring forecast and actual cash flows and matching profiles of financial assets and liabilities.

The Company's liabilities have contractual maturities which are summarised below:

	Less than 1 year		1 to 5 years		5+ years		Total	
	2025	2024	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$	\$	\$
Trade and other payables	1,749,534	1,936,392	-	-	-	-	1,749,534	1,936,392

Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Company.

The maximum exposure to credit risk at balance date for recognised financial assets is the carrying amount of those assets, net of any provisions for doubtful debts, as disclosed in the statement of financial position and notes to the financial statements.

The Company does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the Company.

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings (where available).

Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to interest rate risk arises from holding cash and cash equivalents. The Company actively monitors interest rates for cash at bank and on deposits to maximise interest income. The Company accepts the risk in relation to fixed interest securities as they are held to generate income on surplus funds.

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

17 Financial Risk Management (cont'd)

Interest rate risk (cont'd)

As at the reporting date, the Company had the following variable rate cash exposure:

	2025	2024
	\$	\$
Cash and cash equivalents		
Cash and cash equivalents	9,017,672	9,268,265
Other financial assets	4,155,019	2,155,019
	<u>13,172,691</u>	<u>11,423,284</u>

The sensitivity analysis has been determined based on the exposure to interest rates for both non-derivative instruments at reporting date and the stipulated change taking place at the beginning of the financial year and held constant throughout the reporting period.

At reporting date, if interest rates had been 1% higher or lower and all other variables were held constant, the Company's net surplus (deficit) would increase or decrease by \$131,727 (2024: \$114,233). This is attributable to the Company's exposure to interest rates on its variable cash deposits.

The short-term bank deposits were subject to interest at the market variable rate as at 30 June 2025.

Financial assets are held as term deposits over a 3 - 12 month period at a fixed rate. Financial liabilities are not subject to interest rate risk as they are non-interest bearing.

Financial Assets

Cash and cash equivalents	9,017,672	9,268,265
Trade and other receivables	1,377,419	2,161,461
Other financial assets	4,155,019	2,155,019
	<u>14,550,110</u>	<u>13,584,745</u>

Financial Liabilities

Trade and other payables	1,749,534	1,936,392
	<u>1,749,534</u>	<u>1,936,392</u>

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

18 Key Management Personnel Remuneration

The directors and other members of key management personnel of the Company during the year were:

Mr Steven Adams	Director
Mr Richard Anicich AM	Chair
Dr Sarah Bayley	Deputy Chair
Ms Jennifer Hayes	Director
Dr Peter Hopkins	Director
Mr Scott Puxty	Director
Dr Fiona Van Leeuwen	Director
Mr Laurence (Benjamin) Wilkins	Director
Ms Brenda Ryan	CEO (Resigned 08/08/2024)
Mr Phillip (Jack) Hanson	Company Secretary/Executive (Resigned 07/02/2025)
Mr Keith Drinkwater	Executive/CEO (Appointed 08/08/2024) & Company Secretary (Appointed 05/3/2025)
Ms Kirsty Porteous	Board Committee Member (Resigned 22/11/2024)
Mr Shaun Mahony	Board Committee Member (Appointed 27/11/2024)
Ms Rebecca Nichols	General Manager Mental Health (Appointed 08/08/2024)
Ms Melissa Ward	General Manager Primary Care (Appointed 08/08/2024)
Ms Claudine Ford	General Manager NDIS & Chronic Disease (Appointed 08/08/2024)
Ms Nicole Robertson	General Manager People & Culture (Appointed 31/03/2025)
Mr Blessing Matore	General Manager IT (Appointed 31/03/2025)

The totals of remuneration paid to key management personnel of Hunter Primary Care Limited during the year are as follows:

	2025	2024
	\$	\$
Short-term employee benefits	1,476,054	952,675
Long-term benefits	149,216	84,605
	1,625,270	1,037,280

During 2025, HPC adopted a flatter management structure, resulting in a greater number of staff being classified as Key Management Personnel (KMP). While no additional positions were created, the inclusion of these roles under the classification of KMP has resulted in a higher total KMP remuneration compared to the prior year.

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

19 Related Parties

(a) The Company's main related parties are as follows:

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity is considered key management personnel. In the current year general managers are included as key management personnel as the new structure resulted in an expanded executive leadership team, compared with previous years.

For details of remuneration disclosures relating to key management personnel, refer to Note 18 Key Management Personnel Remuneration.

(b) Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Mr Richard Anicich AM is a Director of The Healthy Communities Foundation Australia Ltd. IT services were provided to The Healthy Communities Australia Foundation Ltd throughout the financial year to the total of \$9,226.32 (2024: \$8,871).

Mr Scott Puxty is a Partner of Sparke Helmore Lawyers. Legal Services were provided by Sparke Helmore Lawyers throughout the financial year to the total of \$1,722 (2024: \$2,000).

In addition to Directorship on the Hunter Primary Care Board, Dr Sarah Bayley also worked as a GP in the GP Access service. Dr Bayley received \$17,217 (2024: \$15,204) in non-director remuneration.

20 Cash Flow Information

(a) Reconciliation of cash

	2025	2024
	\$	\$
Cash at the end of the financial year as shown in the statement of cash flows is reconciled to items in the statement of financial position as follows:		
Cash and cash equivalents	<u>9,017,672</u>	<u>9,268,265</u>

Hunter Primary Care Limited

Notes to the Financial Statements For the Year Ended 30 June 2025

20 Cash Flow Information (cont'd)

(b) Reconciliation of result for the year to cashflows from operating activities

Reconciliation of net income to net cash provided by operating activities:

	2025	2024
	\$	\$
Surplus for the year	(756,644)	52,139
Cash flows excluded from surplus attributable to operating activities		
Non-cash flows in surplus:		
- amortisation and depreciation	957,200	863,000
Changes in assets and liabilities:		
- decrease in trade and other receivables	785,147	2,851,983
- decrease/(increase) in other assets	115,828	(63,983)
- decrease/(increase) in inventories	55,356	(57,792)
- increase/(decrease) in income in advance	1,578,047	(4,770,752)
- (decrease)/increase in trade and other payables	(190,744)	14,522
- (decrease)/increase in provisions	(104,592)	238,403
Cashflows from operations	<u>2,439,598</u>	<u>(872,480)</u>

21 Events after the end of the Reporting Period

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

22 Economic Dependency

During the year ended 30 June 2025, the Company received the majority of its funding from HNECCPHN Limited and accordingly is economically dependent on the continued financial and other support it receives from HNECCPHN Limited. The Company currently has 23 active separate and distinct contracts with HNECCPHN that makes up the funding.

23 Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 30 June 2025 (30 June 2024: None).

24 Statutory Information

The registered office and principal place of business of the company is:

Hunter Primary Care Limited
7 Warabrook Boulevard
Warabrook NSW 2304

Hunter Primary Care Limited

Consolidated Entity Disclosure Statement

Hunter Primary Care Limited has no controlled entities and, therefore, is not required by the Australian Accounting Standards to prepare consolidated financial statements. As a result, section 295(3A)(a) of the Corporations Act 2001 does not apply to the entity.

Basis of Preparation

The Consolidated Entity Disclosure Statement (CEDs) has been prepared in accordance with the Corporations Act 2001.

Hunter Primary Care Limited

Directors' Declaration

The directors of the Company declare that :

- There are reasonable grounds to believe that the Company is able to pay all of its debts, as and when they become due and payable; and
- The financial statements and notes set out on pages 10 to 24, are in accordance with the requirements of the *Australian Charities and Not-for-profits Commission Act 2012* and:
 - a. comply with Australian Accounting Standards; and
 - b. give a true and fair view of the financial position as at 30 June 2025 and the performance of the year ended on that date of the Company.
- The information disclosed in the attached consolidated entity disclosure statement is true and correct.

Signed in accordance with a resolution of the Board of Directors.

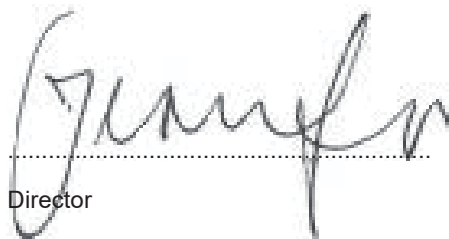


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Director

Dated:

15/9/2025



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Director

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF HUNTER PRIMARY CARE LIMITED

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Hunter Primary Care Limited (the Company), which comprises the statement of financial position as at 30 June 2025, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the Directors' declaration.

In our opinion, the accompanying financial report of Hunter Primary Care Limited, is in accordance with the *Division 60 of the Australian Charities and Not-for-profits Commission Act 2012*, including:

- (a) Giving a true and fair view of the Company's financial position as at 30 June 2025, and of its financial performance for the year then ended; and
- (b) Complying with the Australian Accounting Standards and *Division 60 of the Australian Charities and Not-for-profits Commission Regulation 2013*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2025 but does not include the financial report and our auditor's report thereon.

Other Information (cont'd)

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Division 60 of the Australian Charities and Not-for-profits Commission Regulation 2013*, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by directors.

Auditor's Responsibilities for the Audit of the Financial Report (cont'd)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

PKF

PKF



KEVIN HELMERS
PARTNER

10 SEPTEMBER 2025
NEWCASTLE, NSW